Translation

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# Summary of Consolidated Financial Results for the Year Ended March 31, 2024 (Based on Japanese GAAP)

May 10, 2024

Stock exchange listing: Tokyo, Nagoya	
Stock exchange fisting. Tokyo, Nagoya	
Stock code: 8920 URL https://www.to-sho.net	
Representative: President Yuichiro Kutsuna	
Inquiries: Director, General Manager of administration Naoya Kuwazoe TEL 0566-79-311	
Headquarters	
Scheduled date of ordinary general meeting of shareholders: June 19, 2024	
Scheduled date to file Securities Report: June 27, 2024	
Scheduled date to commence dividend payments: June 20, 2024	
Preparation of supplementary material on financial results: Yes	
Holding of financial results meeting: Yes (for institutional investors and analysts)	

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

(1) Consolidated operating results Percentages indicate year-on-year changes Profit attributable to Net sales Operating profit Ordinary profit owners of parent % Millions of yen Millions of yen % Millions of yen % Millions of yen % Year ended March 31, 2024 30,927 3,958 26.3 4,098 (2,229)37.4 30.7 Year ended March 31, 2023 22,506 (17.6) (30.1) (31.0) 857 3,134 3,135 (64.6)

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2024	(58.20)	-	-	5.2	12.8
Year ended March 31, 2023	22.39	-	2.3	3.9	13.9

(2) Consolidated financial position

	Total assets	Total assets Net assets		Net assets per share	
	Millions of yen	Millions of yen	%	Yen	
As of March 31, 2024	74,219	40,318	47.4	918.27	
As of March 31, 2023	83,286	41,672	45.1	980.29	

(3) Consolidated cash flows

	Cash flows from	Cash flows from	Cash flows from	Cash and cash equivalents
	operating activities	investing activities	financing activities	at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended March 31, 2024	10,900	(3,378)	(7,929)	14,564
Year ended March 31, 2023	(12,445)	(2,542)	4,912	14,973

2. Cash dividends

		Annu	al dividends per	Total cash	Dividend payout	Ratio of dividends		
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	to net assets (Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2023	-	1.00	-	2.00	3.00	114	13.4	0.3
Year ended March 31, 2024	-	2.00	-	2.00	4.00	153	-	0.4
Year ending March 31, 2025 (Forecast)	-	2.00	-	2.00	4.00		9.0	

3. Forecast of consolidated financial results for the year ending March 31, 2025 (from April 1, 2024 to March 31, 2025)

							Percentages ind	dicate ye	ar-on-year changes	
	Net sales		Operating pr	ofit	Ordinary pro	ofit	Profit attributa owners of pa		Earnings per share	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen	
Six months ending September 30, 2024	12,150	(3.1)	1,940	0.0	1,990	0.0	700	0.0	18.27	
Full year	25,000	(19.2)	4,700	18.7	4,700	14.7	1,700	_	44.37	

No

4. Notes

(1) Changes in significant subsidiaries during the year ended March 31, 2024

(changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements			
Changes in accounting policies due to revisions to accounting standards and other regulations:	No		
Changes in accounting policies due to other reasons:	No		
Changes in accounting estimates:	No		
Restatement of prior period financial statements:	No		

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

	As of March 31, 2024	1	38,315,000 sh	nares	As of March 31, 2023	1	38,315,000 shares
N	Number of treasury shares at the end of th	e perio	d				
	As of March 31, 2024	1	9,093 sh	nares	As of March 31, 2023	1	8,924 shares
A	verage number of shares during the period	od					
	Year ended March 31, 2024	1	38,305,974 sh	nares	Year ended March 31, 2023	I I	38,306,076 shares

## Consolidated financial statements

**Consolidated balance sheets** 

	As of March 31, 2023	(Thousands of yen) As of March 31, 2024
ssets	110 01 114101 01, 2020	115 01 Water 51, 2021
Current assets		
Cash and deposits	16,978,552	16,577,464
Accounts receivable - trade	779,875	1,008,259
Trade accounts receivable	148,145	167,014
Merchandise	2,506	7,213
Real estate for sale	14,768,768	8,927,430
Supplies	67,201	38,715
Other	653,392	354,383
Total current assets	33,398,442	27,080,482
Non-current assets		
Property, plant and equipment		
Buildings and structures	55,023,168	54,440,447
Accumulated depreciation	(22,227,679)	(23,800,736
Buildings and structures, net	32,795,489	30,639,711
Machinery, equipment and vehicles	1,975,153	2,009,974
Accumulated depreciation	(1,315,597)	(1,429,442
Machinery, equipment and vehicles, net	659,556	580,531
Tools, furniture and fixtures	1,523,214	1,567,460
Accumulated depreciation	(1,346,239)	(1,399,065
Tools, furniture and fixtures, net	176,974	168,400
Land	6,017,988	7,211,986
Leased assets	4,787,288	4,584,272
Accumulated depreciation	(1,598,642)	(1,741,869
Leased assets, net	3,188,646	2,842,403
Construction in progress	828,264	346,898
Total property, plant and equipment	43,666,920	41,789,932
Intangible assets		
Other	102,411	89,679
Total intangible assets	102,411	89,679
Investments and other assets		· · · ·
Investment securities	1,375,529	1,388,634
Leasehold and guarantee deposits	3,408,868	3,283,877
Long-term loans receivable	25,084	15,667
Deferred tax assets	1,143,095	396,013
Other	162,566	176,488
Allowance for doubtful accounts	(11,760)	(11,760
Total investments and other assets	6,103,383	5,248,921
Total non-current assets	49,872,715	47,128,533
Deferred assets		. ,
Bond issuance costs	15,458	10,158
Total deferred assets	15,458	10,158
Total assets	83,286,616	74,219,174

		(Thousands of yen)
	As of March 31, 2023	As of March 31, 2024
Liabilities		
Current liabilities		
Accounts payable - trade	748	5,048
Short-term borrowings	-	130,000
Current portion of long-term borrowings	4,840,524	4,390,901
Lease liabilities	489,324	402,507
Accounts payable - other	1,467,853	1,486,968
Income taxes payable	1,017,082	982,945
Accrued consumption taxes	274,836	714,883
Other	751,003	900,995
Total current liabilities	8,841,372	9,014,249
Non-current liabilities		
Bonds payable	5,000,000	5,000,000
Long-term borrowings	20,110,877	12,877,696
Lease liabilities	2,778,057	2,567,679
Provision for retirement benefits for directors (and other	941,590	948,690
officers)	111 775	107.004
Retirement benefit liability	111,775	107,924
Asset retirement obligations	2,979,822	3,056,875
Other	850,343	327,717
Total non-current liabilities	32,772,466	24,886,583
Total liabilities	41,613,839	33,900,832
Net assets		
Shareholders' equity		
Share capital	1,580,817	1,580,817
Capital surplus	2,295,847	2,295,798
Retained earnings	33,671,415	31,288,501
Treasury shares	(7,955)	(8,148)
Total shareholders' equity	37,540,124	35,156,969
Accumulated other comprehensive income		
Remeasurements of defined benefit plans	11,199	18,290
Total accumulated other comprehensive income	11,199	18,290
Non-controlling interests	4,121,452	5,143,082
Total net assets	41,672,776	40,318,341
Total liabilities and net assets	83,286,616	74,219,174

		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2023	March 31, 2024
Net sales	22,506,629	30,927,753
Cost of sales	17,736,476	25,146,923
Gross profit	4,770,153	5,780,829
Selling, general and administrative expenses		
Promotion expenses	17,770	64,165
Sales commission	303,592	414,899
Remuneration for directors (and other officers)	370,603	317,082
Provision for retirement benefits for directors (and other	9,550	10,470
officers)	),550	10,470
Salaries and bonuses	383,045	345,251
Retirement benefit expenses	5,664	5,305
Taxes and dues	191,660	169,202
Depreciation	31,997	31,168
Other	321,789	464,450
Total selling, general and administrative expenses	1,635,674	1,821,995
 Operating profit	3,134,478	3,958,834
— Non-operating income		
Interest income	1,537	1,017
Dividend income	2	2
Commission income	103,772	124,279
Rental income	27,882	42,953
Subsidy income	6,558	7,232
Share of profit of entities accounted for using equity method	40,230	94,543
Other	36,929	32,725
Total non-operating income	216,912	302,752
Non-operating expenses		
Interest expenses	117,387	109,774
Interest expenses on bonds	29,052	28,930
Other	69,185	24,826
Total non-operating expenses	215,626	163,530
Ordinary profit	3,135,764	4,098,056
Extraordinary income	2,120,701	.,0,0,000
Gain on sale of non-current assets	27,584	32,598
Insurance claim income	7,953	52,576
Other	3,652	
Total extraordinary income	39,190	32,598
Extraordinary losses	57,170	52,576
-		105
Loss on sale of non-current assets Loss on retirement of non-current assets	2,957	185
		=
Loss on store closings Loss on disaster	52,162 18,085	-
		2 007 400
Impairment losses	263,804	2,996,490
Other	-	29,016
Total extraordinary losses	337,009	3,025,691

### Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2023	March 31, 2024
Profit before income taxes	2,837,945	1,104,964
Income taxes - current	1,170,228	1,490,680
Income taxes - deferred	(48,002)	744,028
Total income taxes	1,122,226	2,234,708
Profit (loss)	1,715,719	(1,129,744)
Profit attributable to non-controlling interests	858,016	1,099,946
Profit (loss) attributable to owners of parent	857,702	(2,229,690)

## Consolidated statements of comprehensive income

Unsonuated statements of comprehensive medine		
_		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2023	March 31, 2024
Profit	1,715,719	(1,129,744)
Other comprehensive income		
Remeasurements of defined benefit plans, net of tax	10,031	7,090
Total other comprehensive income	10,031	7,090
Comprehensive income	1,725,750	(1,122,653)
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	867,733	(2,222,599)
Comprehensive income attributable to non-controlling	959 016	1,099,946
interests	858,016	1,099,940

## Consolidated statements of changes in equity

Fiscal year ended March 31, 2023

					(Thousands of yen)
	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	1,580,817	2,295,862	33,043,549	(7,955)	36,912,27
Changes during period					
Dividends of surplus			(229,836)		(229,83
Profit (loss) attributable to owners of parent			857,702		857,70
Purchase of treasury shares					
Change in ownership interest of parent due to transactions with non- controlling interests		(15)			(1
Net changes in items other than shareholders' equity					
Total changes during period	-	(15)	627,866	-	627,85
Balance at end of period	1,580,817	2,295,847	33,671,415	(7,955)	37,540,12

	Accumulated other comprehensive income			
	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	1,168	1,168	3,288,880	40,202,322
Changes during period				
Dividends of surplus				(229,836)
Profit (loss) attributable to owners of parent				857,702
Purchase of treasury shares				
Change in ownership interest of parent due to transactions with non- controlling interests			5,390	5,375
Net changes in items other than shareholders' equity	10,031	10,031	827,181	837,213
Total changes during period	10,031	10,031	832,572	1,470,454
Balance at end of period	11,199	11,199	4,121,452	41,672,776

#### Fiscal year ended March 31, 2024

(Thousands of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	1,580,817	2,295,847	33,671,415	(7,955)	37,540,124
Changes during period					
Dividends of surplus			(153,224)		(153,224)
Profit (loss) attributable to owners of parent			(2,229,690)		(2,229,690)
Purchase of treasury shares				(192)	(192)
Change in ownership interest of parent due to transactions with non- controlling interests		(48)			(48)
Net changes in items other than shareholders' equity					
Total changes during period	_	(48)	(2,382,914)	(192)	(2,383,155)
Balance at end of period	1,580,817	2,295,798	31,288,501	(8,148)	35,156,969

	Accumulated other co	omprehensive income			
	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets	
Balance at beginning of period	11,199	11,199	4,121,452	41,672,776	
Changes during period					
Dividends of surplus				(153,224)	
Profit (loss) attributable to owners of parent				(2,229,690)	
Purchase of treasury shares				(192)	
Change in ownership interest of parent due to transactions with non- controlling interests				(48)	
Net changes in items other than shareholders' equity	7,090	7,090	1,021,629	1,028,720	
Total changes during period	7,090	7,090	1,021,629	(1,354,435)	
Balance at end of period	18,290	18,290	5,143,082	40,318,341	

### Consolidated statements of cash flows

		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2023	March 31, 2024
Cash flows from operating activities		
Profit before income taxes	2,837,945	1,104,964
Depreciation	2,793,357	3,051,386
Increase (decrease) in provision for retirement benefits for	(22,000)	7,100
directors (and other officers)	(22,090)	7,100
Increase (decrease) in retirement benefit liability	1,641	6,292
Interest and dividend income	(1,539)	(1,019
Interest expenses	146,440	138,704
Amortization of bond issuance costs	5,300	5,300
Loss (gain) on sale of property, plant and equipment	(27,584)	(32,598
Impairment losses	263,804	2,996,490
Loss on retirement of non-current assets	2,957	185
Share of loss (profit) of entities accounted for using equity method	40,230	(94,543
Other extraordinary loss (income)	(3,652)	29,010
Loss on store closings	52,162	-
Loss on disaster	18,085	-
Decrease (increase) in trade receivables	(436,475)	(247,253
Decrease (increase) in inventories	(20,117)	23,778
Decrease (increase) in real estate for sale	(15,179,782)	5,123,723
Increase (decrease) in trade payables	344	4,29
Increase/decrease in consumption taxes payable/consumption	(1.100.005)	(01.64
taxes refund receivable	(1,138,905)	691,64
Decrease (increase) in other assets	(72,188)	110,320
Increase (decrease) in other liabilities	760,882	(370,208
Subtotal	(9,979,185)	12,547,588
Interest and dividends received	357	380
Interest paid	(145,482)	(138,113
Income taxes paid	(2,320,693)	(1,509,809
Net cash provided by (used in) operating activities	(12,445,003)	10,900,045
Cash flows from investing activities	X ·· · · /	
Payments into time deposits	(182,176)	(187,178
Proceeds from withdrawal of time deposits	_	180,000
Purchase of property, plant and equipment	(1,801,767)	(3,557,859
Proceeds from sale of property, plant and equipment	189,876	115,700
Payments of guarantee deposits	(760,344)	(3,197
Other, net	12,183	73,706
Net cash provided by (used in) investing activities	(2,542,228)	(3,378,828

		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2023	March 31, 2024
Cash flows from financing activities		
Increase (decrease) in short-term borrowings	_	130,000
Proceeds from long-term borrowings	10,900,000	1,350,000
Repayments of long-term borrowings	(5,567,736)	(9,032,804)
Proceeds from sale and leaseback transactions	145,205	156,161
Purchase of treasury shares	_	(192)
Dividends paid	(229,718)	(153,159)
Dividends paid to non-controlling interests	(26,782)	(80,332)
Repayments of lease liabilities	(308,756)	(299,156)
Net cash provided by (used in) financing activities	4,912,212	(7,929,482)
Net increase (decrease) in cash and cash equivalents	(10,075,019)	(408,265)
Cash and cash equivalents at beginning of period	25,048,073	14,973,054
Cash and cash equivalents at end of period	14,973,054	14,564,788