Translation

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Summary of Consolidated Financial Results for the Year Ended March 31, 2023 (Based on Japanese GAAP)

May 10, 2023

Company name: TOSHO CO., LTD. Stock exchange listing: Tokyo, Nagoya

Stock code: 8920 URL https://www.to-sho.net

Representative: President Yuichiro Kutsuna

Inquiries: Managing Director Naoya Kuwazoe TEL 0566-79-3111

Scheduled date of ordinary general meeting of shareholders: June 29, 2023
Scheduled date to file Securities Report: June 30, 2023
Scheduled date to commence dividend payments: June 30, 2023

Preparation of supplementary material on financial results: Yes

Holding of financial results meeting:

Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

Percentages indicate year-on-year changes

1. Consolidated financial results for the year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)

(1) Consolidated operating results

					_	•	_	
	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2023	22,506	(17.6)	3,134	(30.1)	3,135	(31.0)	857	(64.6)
Year ended March 31, 2022	27,319	55.0	4,485	315.3	4,546	295.4	2,424	_

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2023	22.39	-	2.3	3.9	13.9
Year ended March 31, 2022	63.29	-	6.8	5.9	16.4

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share	
	Millions of yen	Millions of yen	%	Yen	
As of March 31, 2023	83,286	41,672	45.1	980.29	
As of March 31, 2022	77,979	40,202	47.3	963.64	

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended March 31, 2023	(12,445)	(2,542)	4,912	14,973
Year ended March 31, 2022	13,162	(2,638)	(5,014)	25,048

2. Cash dividends

		Annual dividends per share					Dividend payout	Ratio of dividends to net assets
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2022	-	1.00	-	5.00	6.00	229	9.5	0.6
Year ended March 31, 2023	=	1.00	=	2.00	3.00	114	13.4	0.3
Year ending March 31, 2024 (Forecast)	_	2.00	_	2.00	4.00		9.6	

3. Forecast of consolidated financial results for the year ending March 31, 2024 (from April 1, 2023 to March 31, 2024)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2023	12,400	14.5	1,560	4.8	1,560	3.9	500	6.2	13.05
Full year	26,000	15.5	4,000	27.6	4,000	27.6	1,600	86.5	41.76

4. Notes

(1) Changes in significant subsidiaries during the year ended March 31, 2023
(changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

	1 (, , , , , , , , , , , , , , , , , , ,		
!	38,315,000 shares	As of March 31, 2022	 	38,315,000 shares
of the per	iod			
! !	8,924 shares	As of March 31, 2022	Î I	8,924 shares
period				_
1	38,306,076 shares	Year ended March 31, 2022	i i	38,306,119 shares
	of the per	of the period 8,924 shares period	8,924 shares As of March 31, 2022	of the period 8,924 shares As of March 31, 2022 period

Consolidated financial statements Consolidated balance sheets

		(Thousands of yen)
	As of March 31, 2022	As of March 31, 2023
sets		
Current assets		
Cash and deposits	26,871,395	16,978,552
Accounts receivable - trade	365,217	779,875
Trade accounts receivable	126,328	148,145
Merchandise	1,755	2,506
Supplies	47,834	67,201
Real estate for sale	_	14,768,768
Other	364,960	653,392
Total current assets	27,777,492	33,398,442
Non-current assets		
Property, plant and equipment		
Buildings and structures	54,199,744	55,023,168
Accumulated depreciation	(20,460,984)	(22,227,679
Buildings and structures, net	33,738,759	32,795,489
Machinery, equipment and vehicles	1,986,942	1,975,153
Accumulated depreciation	(1,210,286)	(1,315,597
Machinery, equipment and vehicles, net	776,656	659,556
Tools, furniture and fixtures	1,483,730	1,523,214
Accumulated depreciation	(1,272,090)	(1,346,239
Tools, furniture and fixtures, net	211,639	176,974
Land	5,970,716	6,017,988
Leased assets	4,642,083	4,787,288
Accumulated depreciation	(1,287,397)	(1,598,642
Leased assets, net	3,354,685	3,188,646
Construction in progress	612,063	828,264
Total property, plant and equipment	44,664,522	43,666,920
Intangible assets		
Other	139,832	102,411
Total intangible assets	139,832	102,411
Investments and other assets		,
Investment securities	1,370,120	1,375,529
Leasehold and guarantee deposits	2,687,582	3,408,868
Long-term loans receivable	50,229	25,084
Deferred tax assets	1,099,412	1,143,095
Other	181,520	162,566
Allowance for doubtful accounts	(11,760)	(11,760
Total investments and other assets	5,377,105	6,103,383
Total non-current assets	50,181,460	49,872,715
Deferred assets		77,072,712
Bond issuance costs	20,758	15,458
Total deferred assets	20,758	
	77,979,711	15,458
Total assets	//,9/9,/11	83,286,616

		(Thousands of yell)	
	As of March 31, 2022	As of March 31, 2023	
Liabilities			
Current liabilities			
Accounts payable - trade	404	748	
Current portion of long-term borrowings	5,252,926	4,840,524	
Lease liabilities	299,636	489,324	
Accounts payable - other	1,363,593	1,467,853	
Income taxes payable	2,208,381	1,017,082	
Accrued consumption taxes	1,162,650	274,836	
Other	771,740	751,003	
Total current liabilities	11,059,333	8,841,372	
Non-current liabilities			
Bonds payable	5,000,000	5,000,000	
Long-term borrowings	14,366,211	20,110,877	
Lease liabilities	3,131,296	2,778,057	
Provision for retirement benefits for directors (and other	0/2/00	041.500	
officers)	963,680	941,590	
Retirement benefit liability	110,134	111,775	
Asset retirement obligations	2,945,773	2,979,822	
Other	200,959	850,343	
Total non-current liabilities	26,718,054	32,772,466	
Total liabilities	37,777,388	41,613,839	
Net assets			
Shareholders' equity			
Share capital	1,580,817	1,580,817	
Capital surplus	2,295,862	2,295,847	
Retained earnings	33,043,549	33,671,415	
Treasury shares	(7,955)	(7,955)	
Total shareholders' equity	36,912,274	37,540,124	
Accumulated other comprehensive income			
Remeasurements of defined benefit plans	1,168	11,199	
Total accumulated other comprehensive income	1,168	11,199	
Non-controlling interests	3,288,880	4,121,452	
Total net assets	40,202,322	41,672,776	
Total liabilities and net assets	77,979,711	83,286,616	
Total Hautities and net assets	11,313,111	03,200,010	

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

(Thousands of yen) Fiscal year ended Fiscal year ended March 31, 2022 March 31, 2023 Net sales 27,319,772 22,506,629 Cost of sales 21,066,961 17,736,476 6,252,810 4,770,153 Gross profit Selling, general and administrative expenses Promotion expenses 17,717 17,770 Sales commission 278,096 303,592 Remuneration for directors (and other officers) 398,684 370,603 Provision for retirement benefits for directors (and other 33,285 9,550 officers) 378,524 383,045 Salaries and bonuses Retirement benefit expenses 5,256 5,664 Taxes and dues 290,282 191,660 Depreciation 31,997 38,067 Other 321,789 327,853 Total selling, general and administrative expenses 1,767,768 1,635,674 4,485,042 3,134,478 Operating profit Non-operating income Interest income 2,309 1,537 Dividend income 18,987 2 Commission income 107,647 103,772 Rental income 14,504 27,882 Subsidy income 69,160 6,558 40,230 Share of profit of entities accounted for using equity method 23,095 Other 36,929 13,733 249,438 216,912 Total non-operating income Non-operating expenses Interest expenses 128,894 117,387 Interest expenses on bonds 29,107 29,052 Other 29,908 69,185 Total non-operating expenses 187,910 215,626 Ordinary profit 4,546,570 3,135,764 Extraordinary income Gain on sale of non-current assets 280 27,584 Subsidies for employment adjustment 3,947 Subsidy income 49,430 Insurance claim income 7,953 Other 3,652 53,658 39,190 Total extraordinary income

		(The walling of Juli)	
	Fiscal year ended	Fiscal year ended	
	March 31, 2022	March 31, 2023	
Extraordinary losses			
Loss on retirement of non-current assets	3,111	2,957	
Loss on store closures	48,805	-	
Loss on changes in construction project	34,247	=	
Loss on store closings	_	52,162	
Loss on disaster	_	18,085	
Impairment losses	_	263,804	
Other	5,250	-	
Total extraordinary losses	91,413	337,009	
Profit before income taxes	4,508,815	2,837,945	
Income taxes - current	2,174,571	1,170,228	
Income taxes - deferred	(358,640)	(48,002)	
Total income taxes	1,815,931	1,122,226	
Profit	2,692,883	1,715,719	
Profit attributable to non-controlling interests	268,143	858,016	
Profit attributable to owners of parent	2,424,740	857,702	

Consolidated statements of comprehensive income

		(The would of John)
	Fiscal year ended	Fiscal year ended
	March 31, 2022	March 31, 2023
Profit	2,692,883	1,715,719
Other comprehensive income		
Remeasurements of defined benefit plans, net of tax	183	10,031
Total other comprehensive income	183	10,031
Comprehensive income	2,693,067	1,725,750
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	2,424,923	867,733
Comprehensive income attributable to non-controlling	268,143	858,016
interests	200,143	838,010

Consolidated statements of changes in equity Fiscal year ended March 31, 2022

	Shareholders' equity						
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity		
Balance at beginning of period	1,580,817	2,295,403	30,750,745	(7,807)	34,619,159		
Changes during period							
Dividends of surplus			(114,918)		(114,918)		
Profit attributable to owners of parent			2,424,740		2,424,740		
Change in ownership interest of parent due to transactions with non- controlling interests		(14)			(14)		
Change in scope of consolidation		474	(17,017)		(16,543)		
Net changes in items other than shareholders' equity				(148)	(148)		
Total changes during period	-	459	2,292,804	(148)	2,293,114		
Balance at end of period	1,580,817	2,295,862	33,043,549	(7,955)	36,912,274		

	Accumulated other co	Accumulated other comprehensive income		
	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	985	985	2,827,934	37,448,079
Changes during period				
Dividends of surplus				(114,918)
Profit attributable to owners of parent				2,424,740
Change in ownership interest of parent due to transactions with non- controlling interests			(28)	(42)
Change in scope of consolidation				(16,543)
Net changes in items other than shareholders' equity	183	183	460,973	461,008
Total changes during period	183	183	460,945	2,754,243
Balance at end of period	1,168	1,168	3,288,880	40,202,322

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	1,580,817	2,295,862	33,043,549	(7,955)	36,912,274
Changes during period					
Dividends of surplus			(229,836)		(229,836)
Profit attributable to owners of parent			857,702		857,702
Change in ownership interest of parent due to transactions with non- controlling interests		(15)			(15)
Change in scope of consolidation					
Net changes in items other than shareholders' equity					
Total changes during period	-	(15)	627,866	-	627,850
Balance at end of period	1,580,817	2,295,847	33,671,415	(7,955)	37,540,124

	Accumulated other comprehensive income			
	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	1,168	1,168	3,288,880	40,202,322
Changes during period				
Dividends of surplus				(229,836)
Profit attributable to owners of parent				857,702
Change in ownership interest of parent due to transactions with non- controlling interests			5,390	5,375
Change in scope of consolidation				
Net changes in items other than shareholders' equity	10,031	10,031	827,181	837,213
Total changes during period	10,031	10,031	832,572	1,470,454
Balance at end of period	11,199	11,199	4,121,452	41,672,776

Consolidated statements of cash flows

		(Thousands of yen)	
	Fiscal year ended	Fiscal year ended	
	March 31, 2022	March 31, 2023	
Cash flows from operating activities			
Profit before income taxes	4,508,815	2,837,945	
Depreciation	2,522,132	2,793,357	
Increase (decrease) in provision for retirement benefits for	27 290	(22,000)	
directors (and other officers)	27,380	(22,090)	
Increase (decrease) in retirement benefit liability	19,148	1,641	
Interest and dividend income	(21,297)	(1,539)	
Interest expenses	158,001	146,440	
Amortization of bond issuance costs	5,300	5,300	
Loss (gain) on sale of property, plant and equipment	(280)	(27,584)	
Impairment losses	_	263,804	
Loss on retirement of non-current assets	3,111	2,957	
Share of loss (profit) of entities accounted for using equity		40.220	
method	_	40,230	
Other extraordinary loss (income)	2,250	(3,652)	
Loss on store closings	_	52,162	
Loss on disaster	_	18,085	
Decrease (increase) in trade receivables	(98,896)	(436,475)	
Decrease (increase) in inventories	7,352	(20,117)	
Decrease (increase) in real estate for sale	4,309,344	(15,179,782)	
Increase (decrease) in trade payables	219	344	
Increase/decrease in consumption taxes payable/consumption	1 200 (22	(1.120.005)	
taxes refund receivable	1,380,622	(1,138,905)	
Decrease (increase) in other assets	86,414	(72,188)	
Increase (decrease) in other liabilities	69,117	760,882	
Other, net	530,479	_	
Subtotal	13,509,215	(9,979,185)	
Interest and dividends received	19,782	357	
Interest paid	(157,396)	(145,482)	
Income taxes paid	(209,506)	(2,320,693)	
Net cash provided by (used in) operating activities	13,162,094	(12,445,003)	
Cash flows from investing activities		(,,)	
Payments into time deposits	(632,084)	(182,176)	
Proceeds from withdrawal of time deposits	1,170,444	(102,170)	
Purchase of property, plant and equipment	(1,784,680)	(1,801,767)	
Proceeds from sale of property, plant and equipment	(1,701,000)	189,876	
Purchase of short-term and long-term investment securities	(1,400,000)	_	
Payments of guarantee deposits	(21,868)	(760,344)	
Other, net	29,962	12,183	
Net cash provided by (used in) investing activities	(2,638,226)	(2,542,228)	
- The cash provided by (used in) investing activities	(2,030,220)	(2,342,220)	

		(Thousands of yell)	
	Fiscal year ended	Fiscal year ended	
	March 31, 2022	March 31, 2023	
Cash flows from financing activities			
Proceeds from long-term borrowings	800,000	10,900,000	
Repayments of long-term borrowings	(5,501,856)	(5,567,736)	
Redemption of bonds	(81,000)	_	
Proceeds from sale and leaseback transactions	-	145,205	
Purchase of treasury shares	(148)	_	
Dividends paid	(114,930)	(229,718)	
Dividends paid to non-controlling interests	(6,695)	(26,782)	
Repayments of lease liabilities	(309,606)	(308,756)	
Proceeds from share issuance to non-controlling shareholders	200,000	-	
Net cash provided by (used in) financing activities	(5,014,238)	4,912,212	
Net increase (decrease) in cash and cash equivalents	5,509,630	(10,075,019)	
Cash and cash equivalents at beginning of period	19,538,443	25,048,073	
Cash and cash equivalents at end of period	25,048,073	14,973,054	