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Summary of Consolidated Financial Results for the Six Months Ended September 30, 2023 (Based on Japanese GAAP)

October 31, 2023

| Company name: | TOSHO CO., LTD. | | |
|--------------------------|---|--------------------|------------------|
| Stock exchange listing: | Tokyo, Nagoya | | |
| Stock code: | 8920 URL https://www.to-sho.net/ | | |
| Representative: | President | Yuichiro Kutsuna | |
| Inquiries: | Director, General Manager of administration | Naoya Kuwazoe | TEL 0566-79-3111 |
| inquiries. | Headquarters | Naoya Kuwazoe | 1LL 0500-79-5111 |
| Scheduled date to file Q | Quarterly Securities Report: | November 7, 2023 | |
| Scheduled date to comm | nence dividend payments: | December 12, 2023 | |
| Preparation of supplem | entary material on quarterly financial results: | Yes | |
| Holding of quarterly fir | nancial results meeting: | Yes (for analysts) | |

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the six months ended September 30, 2023 (from April 1, 2023 to September 30, 2023)

| (1) Consolidated operating results (cumula | Percentage | es indica | te year-on-year cl | hanges | | | | |
|--|-----------------|-----------|--------------------|--------|-----------------|-------|--|------|
| | Net sales | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | |
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| Six months ended September 30, 2023 | 12,539 | 15.7 | 1,939 | 30.3 | 1,989 | 32.5 | 700 | 48.8 |
| Six months ended September 30, 2022 | 10,833 | 11.7 | 1,488 | 105.2 | 1,501 | 104.8 | 470 | 32.4 |

| | Earnings per share | Diluted earnings per share |
|-------------------------------------|--------------------|----------------------------|
| | Yen | Yen |
| Six months ended September 30, 2023 | 18.28 | - |
| Six months ended September 30, 2022 | 12.28 | - |

(2) Consolidated financial position

| | Total assets | Net assets | Equity ratio |
|--------------------------|-----------------|-----------------|--------------|
| | Millions of yen | Millions of yen | % |
| As of September 30, 2023 | 82,719 | 42,748 | 46.2 |
| As of March 31, 2023 | 83,286 | 41,672 | 45.1 |

2. Cash dividends

| | | Annual dividends per share | | | | | | |
|---------------------------------------|--|----------------------------|-----|------|------|--|--|--|
| | 1st quarter-end 2nd quarter-end 3rd quarter-end Fiscal year-end To | | | | | | | |
| | Yen | Yen | Yen | Yen | Yen | | | |
| Year ended March 31, 2023 | - | 1.00 | - | 2.00 | 3.00 | | | |
| Year ending March 31, 2024 | - | 2.00 | | | | | | |
| Year ending March 31, 2024 (Forecast) | | | - | 2.00 | 4.00 | | | |

3. Forecast of consolidated financial results for the year ending March 31, 2024 (from April 1, 2023 to March 31, 2024)

| _ | Percentages indicate year-on-year changes | | | | | | | | | |
|---|---|-----------------|------|-----------------|------|-----------------|------|----------------------------------|------|--------------------|
| | | Net sales | | Operating pr | ofit | Ordinary pro | ofit | Profit attributa owners of pa | | Earnings per share |
| ſ | | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| | Full year | 26,000 | 15.5 | 4,000 | 27.6 | 4,000 | 27.6 | 1,600 | 86.5 | 41.76 |

| 4. Notes | | | | | | | |
|--|--|----------------------------------|---------------|-------------------|--|--|--|
| | (1) Changes in significant subsidiaries during the six months ended September 30, 2023 (changes in specified subsidiaries resulting in the change in scope of consolidation): | | | | | | |
| (changes in specified subsidiaries resulting i | n the change in scope of co | onsolidation): | | | | | |
| (2) Application of special accounting methods f | or preparing quarterly cons | solidated financial statements: | No | | | | |
| (3) Changes in accounting policies, changes in a | ccounting estimates, and r | estatement of prior period finan | cial statemen | ts | | | |
| Changes in accounting policies due to revis | sions to accounting standar | ds and other regulations: | No | | | | |
| Changes in accounting policies due to othe | | No | | | | | |
| Changes in accounting estimates: | No | | | | | | |
| Restatement of prior period financial stater | nents: | | No | | | | |
| (4) Number of issued shares (common shares) | | | | | | | |
| Total number of issued shares at the end of | the period (including treas | sury shares) | | | | | |
| As of September 30, 2023 | 38,315,000 shares | As of March 31, 2023 | | 38,315,000 shares | | | |
| Number of treasury shares at the end of the | period | | | | | | |
| As of September 30, 2023 | 9,043 shares | As of March 31, 2023 | | 8,924 shares | | | |
| Average number of shares during the perio | d (cumulative from the beg | ginning of the fiscal year) | | | | | |

| Six months ended September 30, 2023 | 1 | 38.306.002 shares | Six months ended September 30, 2022 | 38.306.076 shares |
|-------------------------------------|---|-------------------|-------------------------------------|-------------------|
| 1 | |)) | 1 |)) |

Quarterly consolidated financial statements Consolidated balance sheets

| | | (Thousands of yen) |
|--|----------------------|--------------------------|
| | As of March 31, 2023 | As of September 30, 2023 |
| ssets | | |
| Current assets | | |
| Cash and deposits | 16,978,552 | 15,744,906 |
| Accounts receivable - trade | 779,875 | 844,705 |
| Trade accounts receivable | 148,145 | 150,272 |
| Merchandise | 2,506 | 2,228 |
| Real estate for sale | 14,768,768 | 14,418,714 |
| Supplies | 67,201 | 54,708 |
| Other | 653,392 | 364,479 |
| Total current assets | 33,398,442 | 31,580,015 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures | 55,023,168 | 55,788,817 |
| Accumulated depreciation | (22,227,679) | (22,900,003 |
| Buildings and structures, net | 32,795,489 | 32,888,813 |
| Machinery, equipment and vehicles | 1,975,153 | 2,005,464 |
| Accumulated depreciation | (1,315,597) | (1,362,454 |
| Machinery, equipment and vehicles, net | 659,556 | 643,009 |
| Tools, furniture and fixtures | 1,523,214 | 1,525,972 |
| Accumulated depreciation | (1,346,239) | (1,361,488 |
| Tools, furniture and fixtures, net | 176,974 | 164,483 |
| Land | 6,017,988 | 7,117,474 |
| Leased assets | 4,787,288 | 4,840,967 |
| Accumulated depreciation | (1,598,642) | (1,691,431 |
| Leased assets, net | 3,188,646 | 3,149,535 |
| Construction in progress | 828,264 | 1,062,676 |
| Total property, plant and equipment | 43,666,920 | 45,025,994 |
| Intangible assets | 102,411 | 98,176 |
| Investments and other assets | | |
| Deferred tax assets | 1,143,095 | 1,070,050 |
| Other | 4,972,048 | 4,944,019 |
| Allowance for doubtful accounts | (11,760) | (11,760 |
| Total investments and other assets | 6,103,383 | 6,002,310 |
| Total non-current assets | 49,872,715 | 51,126,481 |
| Deferred assets | | |
| Bond issuance costs | 15,458 | 12,808 |
| Total deferred assets | 15,458 | 12,808 |
| Total assets | 83,286,616 | 82,719,305 |
| 10441 405040 | 05,200,010 | 02,719,505 |

| | | (Thousands of yen) |
|--|----------------------|--------------------------|
| | As of March 31, 2023 | As of September 30, 2023 |
| Liabilities | | |
| Current liabilities | | |
| Accounts payable - trade | 748 | 2,473 |
| Current portion of long-term borrowings | 4,840,524 | 4,675,287 |
| Income taxes payable | 1,017,082 | 734,088 |
| Other | 2,983,018 | 3,092,960 |
| Total current liabilities | 8,841,372 | 8,504,809 |
| Non-current liabilities | | |
| Bonds payable | 5,000,000 | 5,000,000 |
| Long-term borrowings | 20,110,877 | 18,807,354 |
| Lease liabilities | 2,778,057 | 2,771,769 |
| Provision for retirement benefits for directors (and other officers) | 941,590 | 943,450 |
| Retirement benefit liability | 111,775 | 111,590 |
| Asset retirement obligations | 2,979,822 | 2,997,125 |
| Other | 850,343 | 834,787 |
| Total non-current liabilities | 32,772,466 | 31,466,077 |
| Total liabilities | 41,613,839 | 39,970,887 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 1,580,817 | 1,580,817 |
| Capital surplus | 2,295,847 | 2,295,798 |
| Retained earnings | 33,671,415 | 34,305,359 |
| Treasury shares | (7,955) | (8,108 |
| Total shareholders' equity | 37,540,124 | 38,173,866 |
| Accumulated other comprehensive income | | |
| Remeasurements of defined benefit plans | 11,199 | 10,168 |
| Total accumulated other comprehensive income | 11,199 | 10,168 |
| Non-controlling interests | 4,121,452 | 4,564,382 |
| Total net assets | 41,672,776 | 42,748,418 |
| Total liabilities and net assets | 83,286,616 | 82,719,305 |

Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)

Consolidated statements of income (cumulative)

| | | (Thousands of yen) |
|---|--------------------|--------------------|
| | Six months ended | Six months ended |
| | September 30, 2022 | September 30, 2023 |
| Net sales | 10,833,464 | 12,539,418 |
| Cost of sales | 8,534,904 | 9,717,710 |
| Gross profit | 2,298,560 | 2,821,707 |
| Selling, general and administrative expenses | | |
| Remuneration for directors (and other officers) | 182,381 | 160,260 |
| Salaries and bonuses | 198,466 | 173,507 |
| Retirement benefit expenses | 3,217 | 1,818 |
| Other | 425,648 | 546,233 |
| Total selling, general and administrative expenses | 809,713 | 881,820 |
| Operating profit | 1,488,847 | 1,939,887 |
| Non-operating income | | |
| Interest income | 904 | 633 |
| Dividend income | 2 | 2 |
| Share of profit of entities accounted for using equity method | 36,895 | 30,964 |
| Commission income | 55,234 | 64,233 |
| Subsidy income | 205 | - |
| Miscellaneous income | 16,603 | 38,475 |
| Total non-operating income | 109,845 | 134,308 |
| Non-operating expenses | | |
| Interest expenses | 74,477 | 57,092 |
| Miscellaneous losses | 22,423 | 27,385 |
| Total non-operating expenses | 96,901 | 84,477 |
| Ordinary profit | 1,501,790 | 1,989,717 |
| Extraordinary income | | |
| Gain on sale of membership | 3,652 | - |
| Total extraordinary income | 3,652 | _ |
| Extraordinary losses | | |
| Loss on sale of non-current assets | _ | 185 |
| Loss on retirement of non-current assets | 859 | - |
| Impairment losses | 149,310 | - |
| Loss on store closings | 44,068 | 4,716 |
| Total extraordinary losses | 194,238 | 4,901 |
| Profit before income taxes | 1,311,204 | 1,984,816 |
| Income taxes - current | 475,040 | 692,347 |
| Income taxes - deferred | 36,613 | 73,488 |
| Total income taxes | 511,653 | 765,836 |
| Profit | 799,550 | 1,218,980 |
| Profit attributable to non-controlling interests | 328,923 | 518,668 |
| Profit attributable to owners of parent | 470,627 | 700,312 |

Consolidated statements of comprehensive income (cumulative)

| | | (Thousands of yen) |
|--|--------------------|--------------------|
| | Six months ended | Six months ended |
| | September 30, 2022 | September 30, 2023 |
| Profit | 799,550 | 1,218,980 |
| Other comprehensive income | | |
| Remeasurements of defined benefit plans, net of tax | 3,886 | (1,031) |
| Total other comprehensive income | 3,886 | (1,031) |
| Comprehensive income | 803,437 | 1,217,949 |
| Comprehensive income attributable to | | |
| Comprehensive income attributable to owners of parent | 474,513 | 699,281 |
| Comprehensive income attributable to non-controlling interests | 328,923 | 518,668 |